# **NAVAL HEALTH RESEARCH CENTER**

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#### A COMPARISON OF TWO NAVY WATCH SCHEDULES

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#### **EXECUTIVE SUMMARY**

#### **Problem**

Around-the-clock work is common in both military and civilian work environments, but optimal schedules for providing such coverage have not been established. Performance and safety are of most concern during night work when individuals are at the low point of their endogenous circadian rhythms. Impaired sleep is a significant problem for night workers. Commutes home and social demands can combine with the circadian problems inherent in night work to prevent sufficient sleep. Individuals differ in their response to shift work. Age and morningness-eveningness characteristics may affect shift-work tollerance. Schedule satisfaction may relate to the duration of periods off work that the schedule provides

#### **Objective**

The objective of this report is to compare two different work schedules for a Navy watch as to amount of sleep, perceived alertness, performance, safety, and job satisfaction.

#### **Approach**

The approach taken was to utilize a natural experiment that came about when a watch that had been evaluated during a consultation was changed to a new schedule. Eight subjects participated in the first evaluation. Eight different subjects were included in the follow-up data collection. Data were collected using questionnaires and sleep logs.

#### **Results**

The original schedule was a two-shift watch that provided 24-hr, 7-day coverage with only 4 watchstanders, while allowing each watchstander a three-day weekend off every other weekend. The basic rotation was: 2 nights (N), 2 days off (DO), 3 days (D), 2DO, 2N, 3DO, 2D, 2DO, 3N, 2DO, 2D, and so forth, alternating between nights and days every shift. The new schedule added a 5th watchstander. There were three 9-hr shifts on weekdays and two 13-hr shifts on weekends. The basic pattern of the schedule was 5D, 2DO, 5 evenings, 2DO, 7N (9 hr on weekdays, 13 hr on weekends), 5DO, 2D (13-hr shifts), 7DO, and then back to the beginning again. Watchstanders sometimes did not work the 2 weekend days, in which case they got a full 2 wk off. Overall, amounts of sleep obtained by workers on the two schedules were similar. There was a nonsignificant increase in subjects liking the second work schedule as compared to the first.

#### Conclusion

Increasing the number of watchstanders from 4 to 5 and changing the weekday schedule to a 3-shift watch instead of a 2-shift watch had surprisingly little effect on the amount of sleep watchstanders got and improved schedule satisfaction minimally. There is some indication that the schedule change may have improved worker performance and safety, but most measures of fatigue remained unchanged. Thus, it appears that employers cannot assure that workers will get adequate sleep by providing them adequate time off to do so.

#### INTRODUCTION

The requirement for around-the-clock coverage is common in both military and civilian work environments these days. The ideal way to provide such coverage is a matter of controversy. Experts have advocated rapidly rotating systems, slowly rotating systems, and permanently assigning individuals to specific shifts (Folkard, 1992; Monk, 1986, 1990; Wedderburn, 1992; Wilkinson, 1992). In general, delaying rotations (moving from mornings, to evenings, to nights) have been found preferable to advancing rotations (Barton and Folkard, 1993; Czeisler, Moore-Ede, & Coleman, 1982).

Night work causes most of the problems in shift work. Night work requires individuals to work at the low point of their endogenous circadian rhythms (Monk, 1990). Because of the circadian effects of sunlight and the fact that many night workers revert to a day schedule on days off, night workers rarely if ever truly synchronize their circadian rhythms with their work schedule (Monk, 1986; Tepas and Mahan, 1989). Impaired sleep is a significant problem for night workers (Åkerstedt & Gillberg, 1981; Walsh, Tepas, & Moss, 1981). Night shifts lasting 12 or more hours have rarely been advocated except in situations where personnel sleep at the job site between shifts (Duchon, Keran, & Smith, 1994). Commutes home and social demands can combine with the circadian problems inherent in night work to prevent sufficient sleep (Comperatore, Chiaramonte, Pearson, & Stone, 1993).

Different individuals react differently to shift work. Increasing age tends to decrease shiftwork tolerance, at least among men (Härmä, Hakola, & Laitinen, 1993; Ogińska, Pokoroski, Ogińska, 1993). Morning types (sometimes called "larks") have been reported to be less tolerant to shift work than evening types ("owls") (Breithaupt, Hildebrandt, Döhre, Josche, Sieber, & Werner, 1978; Härmä, 1993; Motahashi, 1992). However, some data conflict with this theory (Folkard, Monk, & Lobban, 1979). Schedule satisfaction often has been reported to relate to the duration of periods off work that the schedule provides (Duchon, Keran, & Smith, 1994; Ng-A. Than & Theirry, 1993).

In the study reported here, watch standers working on a watch schedule that provided around the clock coverage, 7 days a week, using 4 watch standers per watch location were surveyed using sleep/work logs and with a questionnaire collecting information about job satisfaction, sleep, and perceived effects on alertness and performance. Subsequently, the work schedule was altered by increasing the watchstanders per site to 5, and switching from 12-hr shifts to predominantly 8-hr shifts. The opportunity to repeat the data collection on a second work schedule provided a natural experiment, allowing comparison of the effects of two schedules under real-world conditions.

#### **METHODS**

Subjects -

Eight subjects from two different watches, participated at the time of the original consult. Of these, one reported working two jobs (moonlighting), so his data were considered questionable and excluded. After the schedule change, data were collected from 8 additional subjects, none of whom had participated in the first data collection. One of this second group of subjects did the questionnaire but not the sleep log. Subject characteristics are summarized in Table 1. Schedule

Table 1: Subject Characteristics						
Subject #	Age	Civ/Mil	Gender			
11	29	mil	male			
12	33	mil	male			
13	35	mil	male			
14	39	civ	male			
15	26	mil	male			
16	27	civ	male			
17	26	civ	male			
21	41	mil	male			
22	38	civ	male			
23	36	mil	male			
24	30	civ	male			
25	28	civ	female			
26	27	civ	female			
27	27	civ	male			
28	31	civ	male			

1 subject numbers start with 1, schedule 2 with 2. Subjects in the two groups did not differ as to age, marital status, morningness/eveningness (all but one in each group were morning types), or commute time to and from work. Five subjects in each group were married. There were 2 females in the schedule 2 group, but none in the schedule 1 group.

#### Procedures -

A standard shiftwork questionnaire (University of Sheffield, England.) was adapted for the first data collection (Appendix A). This questionnaire had to be further adapted for the second work schedule, to allow for the 3 vs. 2-shift context (Appendix B). Both work-schedule evaluations included sleep logs filled out for at least a two-week period (Appendix C).

#### **RESULTS**

The original schedule was a two-shift watch that provided 24-hr, 7-day coverage with only 4 watchstanders, while allowing each watchstander a three-day weekend off every other weekend The basic rotation was: 2 nights (N), 2 days off (DO), 3 days (D), 2DO, 2N, 3DO, 2D, 2DO, 3N, 2DO, 2D, and so forth, alternating between nights and days every shift. The schedule is diagramed in Figure 1. The new schedule added a 5th watchstander. There were three 9-hr shifts on weekdays and two 13-hr shifts on weekends. The basic pattern of the schedule was 5D, 2DO, 5 evenings, 2DO, 7N (9 hr on weekdays, 13 hr on weekends), 5DO, 2D (13-hr shifts), 7DO, and then back to the beginning again. Watchstanders sometimes did not work the 2 weekend days, in which case they got a full 2 wk off. The second schedule is illustrated in Figure 2.

Selected questionnaire responses are summarized in Table 2. The initial schedule was not popular among the subjects. Three didn't like it at all, 4 liked it a little. Five of 7 were frequently or always tired on the night shift and 5 of 7 were at least sometimes so tired they felt it interfered with their work. Only 2 of 7 had sleepiness problems on the day shift. Problems sleeping when working the night shift contributed to the difficulties experienced. This may have been aggravated by the fact that most subjects appeared to be morning types. The commute home was of particular concern. Six of the seven watchstanders reported feeling unsafe driving home sometimes or often after working the night shift, and 4 sometimes felt unsafe driving home even after working a day shift.

The second schedule seemed more popular with the subjects. Three liked it very much, 4 a little, and one marked his degree of liking as in between very much and a little. However, the difference between the schedules in degree of satisfaction was not significant, and there was no difference reported in the adequacy of sleep or most measures of fatigue. All 8 reported feeling unsafe driving home sometimes or often after working the night shift. The only significant fatigue-related differences between the questionnaire results from the two schedules were that subjects working the second schedule reported less frequently feeling so tired that it impaired their ability to perform their job and less frequently feeling unsafe driving home after a weekday day shift (both p < .05).

Sleep/Work log data are summarized in Table 3. The sleep logs confirmed the indication from the questionnaires that the predominance of shorter work shifts in schedule 2 did not

FIGURE 1: FIRST WORK SCHEDULE

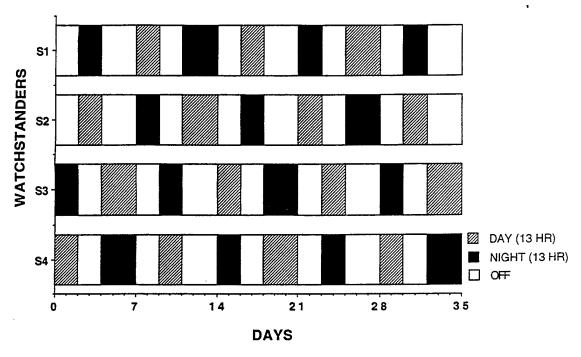
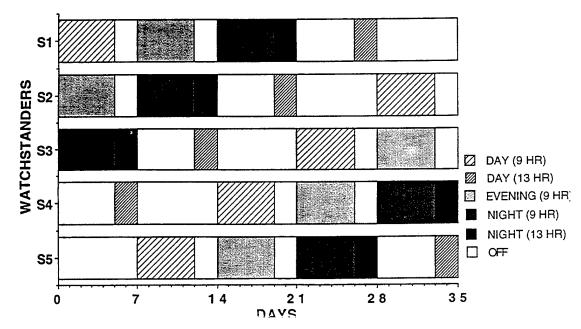


FIGURE 2: SECOND WORK SCHEDULE



increase amount of sleep between periods on watch. Amounts of sleep on the 9-hr schedule were similar to those working 13-hr shifts. Use of naps following work shifts was somewhat more frequent on schedule 2. While naps on off days were more common on schedule 1. This latter finding is almost entirely explained by subjects tending to take naps the day before they started a 3-day period of night shifts. On both schedules, subjects caught up sleep on days off.

#### **DISCUSSION**

This was a natural field study, providing real-life conditions not duplicable in the laboratory. However, the data have limitations. Several changes were made between the two schedules, including: increased number of watch standers, decreased watch durations, rotation once a week rather than every few days, more sequential days off, and a different group of watch standers. Thus, one cannot be certain which change had what effect or if different changes had opposing effects. Given the small group size, it cannot be ruled out that differences apparently related to the schedule change don't actually result from changes in subject characteristics.

On the first schedule, during the 3-day-weekend weeks, subjects were on duty for only about 26 hr total, 2 day shifts or 2 night shifts. However, on alternate weeks they worked at least 60 hr, and schedule adjustments sometimes increased this to as much as 94 hours in a single week. The second work schedule still allowed for over-60-hr weeks, but this occurred only one week in 5 rather than one week in 2, and all shifts in each week were at the same time of day, rather than switching back and forth between days and nights every few days. As with schedule 1, adjustments sometimes led to increased work loads, with one instance of 12 continuous days of work including a total of 106 hr on duty.

Previous reports would suggest that the long periods of time off in schedule 2 would increase schedule acceptance among workers (Duchon, Keran, & Smith, 1994; Ng-A. Than & Theirry, 1993). All subjects in the schedule 2 group did indicate a preference for more hours per day and more days in a row to get more sequential days off. Five of the schedule 1 subjects stated a preference for working more days in a row, but only two liked more hours per day, probably because they interpreted this to mean more hours per day than they already worked. The new schedule appears to be at most only a little more popular with watch standers. However, we might have seen a more pronounced difference if we had been able to survey the same subjects before and after the schedule change.

Subjects working schedule 2 less frequently felt that fatigue impaired their ability to do their job than those working schedule 1 and less frequently felt unsafe driving home after a weekday shift. These certainly are desirable changes, however, amounts of sleep and other measures of fatigue showed no improvement on the new schedule. The only shifts where amount of post-shift sleep falls within the commonly recommended range of 7 to 8 hours are the evening shift during the week and (curiously) the long night shifts on the weekend.

Table 2: Selected Questionnaire Responses						
Question		Schedule 1	Schedule 2			
Sleep After:	9-hr Day		right amount			
	Eve		right amount			
	Night		could use a bit more			
	13-hr Day	a bit more / a lot more	right amount / a bit more			
	Night	a bit more	a bit more / a lot more			
Tired During:	9-hr Day		sometimes			
	Eve		rarely			
	Night		frequently			
	13-hr Day	rarely-sometimes	rarely / sometimes			
Night		frequently	frequently			
Impaired Durin	g: 9-hr Day		rarely / sometimes			
	Eve		rarely / sometimes			
	Night		rarely			
	13-hr Day	rarely	rarely / sometimes			
	Night	sometimes	sometimes			
Unsafe Drive:	9-hr Day		rarely / never			
After	Eve		rarely / never			
	Night		sometimes			
	13-hr Day Eve	sometimes	rarely / never			
	Night	sometimes / often	sometimes			

Table 3: Sleep Log Data - Mean (Range)							
Measure		Schedule 1	Schedule 2				
Watch Length Week Day		12.5 (8.5 - 13.5)	9.3 (8.5 - 10.75)				
(Hours)	Eve		8.9 (8.5 - 10.0)				
	Night	13.0 (11.5 - 15.0)	9.9 (8.75 - 12.0)				
V	Veekend Day	12.0 (8.5 - 13.5)	15.5 (12.0 - 17.0)				
Night		12.4 (11.5 14.0)	12.8 (12.0 - 13.5)				
Sleep After	Week Day	6.9 (5.5 - 8.5)	6.6 (4.5 - 9.0)				
(Hours)	Eve		7.5 (5.0 - 10.0)				
	Night	5.9 (0 - 7.5)	6.5 (3.5 - 8.0)				
Weekend Day		6.9 (6.0 - 8.5)	6.5 (5.0 - 8.5)				
	Night	6.7 (5.5 - 8.5)	7.0 (5.0 - 8.0)				
	Off Day	8.9 (0 - 16.5)	9.7 (0-15.5)				
Number Naps	Week Day	none	3				
	Eve		2				
	Night	1	4				
W	eekend Day	none	1				
	Night	1	none				
	Off Day	5	1				

It is surprising that decreasing work-shift length and total hours worked by increasing manning by 20% did not increase sleep. Indubitably, subjects had more time away from work which could have been used for sleep. Therefore, these findings must indicate an increase in outside activities. When working 12-13 hr shifts, most people would not consider moonlighting or much involvement in organized leisure activities. With 8-9 hr shifts they might be tempted to do so. Unfortunately, no formal data were collected on outside activities, although one subject from the schedule-1 group spontaneously noted that he did work a second job.

These data did not allow evaluation of effects of morningness/eveningness on schedule tolerance because almost all of the subjects were morning types. Previous reports suggest this may have decreased subjects' tolerance of shift work (Breithaupt, Hildebrandt, Döhre, Josche, Sieber, & Werner, 1978; Härmä, 1993; Motahashi, 1992).

In conclusion, increasing the number of watch standers from 4 to 5 and changing the weekday schedule to a 3-shift watch instead of a 2-shift watch had surprisingly little effect on the amount of sleep watch standers got and improved schedule satisfaction minimally. There is some indication that the schedule change may have improved worker performance and safety, but most measures of fatigue remained unchanged. Thus, it appears that employers cannot assure that workers will get adequate sleep by providing them adequate time off to do so.

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## APPENDIX A: QUESTIONNAIRE USED IN FIRST SURVEY

### WORK SCHEDULE QUESTIONNAIRE1

We are considering altering the current work schedule. Your input on the following questions will assist us in evaluating the work schedule and designing a schedule which best supports mission accomplishment and optimizes your time outside of work.

GENERAL INFORMATION:

1.	Name	2.	Age		
3.	Are you married or living with	nap	artner?	Yes	No
4.	Do you have children living wi	ith y	ou?		
	Yes, number of children	, age	s		
	How much caffeine (servings of c, etc. [specify what]) do you				nated sof
	When working day shift When working night shift On days off				
	Are there specific times and/cactivities occur (i.e., when yo				
	Yes Times/Days		**************************************		
	You may have heard of "morning" n ONE of these types do you con				
	Definitely a morning type More a morning than an evening more an evening than a morning definitely an evening type				

<sup>&</sup>lt;sup>1</sup>Some parts of this questionnaire were taken from or adapted from the Standard Shiftwork Index, MRC/ESRC Social and Applied Psychology Unit, Department of Psychology, University of Sheffield, Sheffield, England.

STEEP AND FATIGUE INF	ORMZ	ATIOI	v :
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<ol><li>Considering o you go to bed</li><li>your day?</li></ol>	nly what mak and get	es you fee up	l best, at if entire	what time ely free t	s would co plan
9. What is the c	ptimal amou	nt of slee	p for you?	Нот	ırs
10. How do you fobetween successive	eel about t	ne amount	of sleep	you normal	lly get
Detween Successive	Nowhere near enough	Could do with a lot more		right	Get plenty
day shifts? night shifts? days off?					
11. How well do y	ou normally	sleep bet	ween succe	ssive	
	Extre- mely badly	Quite badly	Moder- ately well	Quite well	Extre- mely well
day shifts? night shifts? days off?					
12. How rested successive	do you no	rmally fe	el after		
	Definite- ly not rested	Not very rested	Moder- ately rested	Quite rested	Extre- mely rested
day shifts? night shifts? days off?					
13. Do you ever between successive	wake up ear	lier than	you inte	nded from	sleep,
•	Almost Never	Rarely	Some- times	Frequ- ently	Almost always
day shifts? night shifts? days off?					
14. Do you have o	difficulty f	alling asl	eep betwee	en success	ive
	Almost Never	Rarely	Some- times	Frequ- ently	Almost always
<pre>day shifts? night shifts? days off?</pre>					

15. Do you ta successive	ke sleeping	pills to	o help yo	u sleep	petween
	Almost Never	Rarely	Some- times	Frequ- ently	Almost always
day shifts? night shifts? days off?					
16. Do you use	alcohol to he	elp you sl	eep betwee	n successi	.ve
	Almost Never	Rarely	Some- times	Frequ- ently	Almost always
day shifts? night shifts? days off?					
17. Do you ever	r feel tired	on			
	Almost Never	Rarely	Some- times	Frequ- ently	Almost always
day shifts? night shifts? days off?					
	er so tired th	nat it imp	airs your a	ability to	do your
job?	Almost Never	Rarely	Some- times	Frequ- ently	Almost always
<pre>day shifts? night shifts?</pre>					
19. Are you ea	sily awakened	by noise	?		
	Almost Never	Rarely	Some- times	Frequ- ently	Almost always
20. Is your da	ytime sleepin	ng situation	on		
very dark_	a little	dark	light		
21. Is your da	ytime sleepir	ng situati	on		
very noisy	a little	noisy	quiet		
22. Do you "no	d-off" while	listening	to/watching	g a boring	program?
Almost never	Rarely Son	metimes	Frequentl	y Almost	always

WORK INFORMATION:							
22. How long have you worked	your present	joby	ears,months.				
23. On the average, what hour any pre-shift preparations or	s are you act post-shift b	ually on oriefings	<pre>duty, including ;?</pre>				
	Start Work	Finis	sh Work				
on a weekday day shift on a weekday night shift on a weekend day shift on a weekend night shift							
24. What are the longest and to work?	shortest numb	er of ho Short					
on a weekday day shift on a weekday night shift on a weekend day shift on a weekend night shift							
25. How long does it take yo	u to commute	to and	from work?				
minutes							
26. How do you get to and fr	om work (chec	ck all th	nat apply)?				
drive ride with somebod	y publi	ic transp	portation				
27. If you drive yourself, do or from work because of fatig	you ever fee ue?	el unsafe	when driving to				
Work Rarely/ Shift Never Sometimes	Often	Rarely/ Never	FROM WORK Sometimes Often				
days nights							
28. As compared to working 8	-hour shifts,	working	12-hour shifts:				
fatigue is is not significantly more of a problem.  You work more efficiently less efficiently the same  You like it better less the same							
29. If you could change the start/finish times of the 12-hour shifts from 0730 and 1930, what would you change them too?							
30. Which do you prefer?							
working more days for fewer h							

31. Which do you prefer?
Working more days in a row and having more days in a row off Working fewer days in a row with a day or two off in between
32. How important to you is having alternate three day weekends off, as in the current work schedule?
very important somewhat important relatively unimportant
33. Overall, how do you like your current work schedule?
very much a little not at all
34. Please make comments, provide any further information you feel is relevant, or discuss any changes you feel could improve the current work schedule below.

## APPENDIX B: QUESTIONNAIRE USED IN SECOND SURVEY

#### WORK SCHEDULE QUESTIONNAIRE1

The work schedule used for the watch you stand was recently changed. Your input on the following questions will assist us in evaluating the work schedule and comparing it to the previous schedule.

All of your answers to these questions will be kept confidential. If any report is ever prepared from information collected with this questionnaire, you will not be identified as a participant. Filling out this questionnaire is voluntary. If you do not wish to fill out the questionnaire, or any part of it, it will not result in any penalty or prejudice against you.

GENE	RAL INFORMATION:		
1.	Name	2. Age	
3.	Are you married or living wit	th a partner? Yes No	_
4.	Do you have children living v	with you?	
	Yes, number of children No	, ages	<b></b>
	How much caffeine (servings of the control of the c		soft
	When working day shift When working evening shift When working night shift KENDS When working day shift When working night shift		
DAY	S OFF		
6. work	Are there specific times and activities occur (i.e., when	/or days when your favorite you most prefer to be off-du	off- ty)?
	Yes Times/Days No	·	

<sup>&</sup>lt;sup>1</sup>Some parts of this questionnaire were taken from or adapted from the Standard Shiftwork Index, MRC/ESRC Social and Applied Psychology Unit, Department of Psychology, University of Sheffield, Sheffield, England.

7. You may have he Which ONE of these	eard of "mo types do y	rning" and ou conside	"evening" r yourself	types of poton to be?	eople.		
Definitely a morning type More a morning than an evening type more an evening than a morning type definitely an evening type							
SLEEP AND FATIGUE I	NFORMATION	:	I				
8. Considering on you go to bedyour day?	ly what mak and get	es you fee up	l best, at if entire	what times ely free to	would plan		
9. What is the op	timal amou	nt of slee	p for you?	Hou	rs		
10. How do you fee between successive	el about tl	he amount	of sleep y	ou normal	Ly get		
	Nowhere near enough		Could do with a bit more	right	Get plenty		
WEEKDAY day shifts? evening shifts? night shifts?							
WEEKEND day shifts? night shifts? DAYS OFF?							
11. How well do you	u normally	sleep bet	ween succe	ssive			
		Quite badly	Moder- ately well		Extre- mely well		
WEEKDAY day shifts? evening shifts? night shifts? WEEKEND							
day shifts? night shifts? DAYS OFF?							

	How cessiv		do	you	no	rmally	fe	el a	fter	sleep,	between
			1	efini y not ested		Not very rested		Mode atel rest	У	Quite rested	Extre- mely rested
eve nic WEEK day	shif ening ght sh KEND shif	shifts? ifts?	- - -								
_	OFF?										
		you ever successiv		e up	ear	clier t	han	you	inte	nded fro	m sleep,
r. 1771777	7T 3 77			lmost ever		Rarely	•	Some time		Frequ- ently	Almost always
eve	shif ning tht sh	ts? shifts? ifts?									
day nig	shif	ifts?									
14.	Do y	ou have	diff	icult	y f	alling	asl	eep b	etwee	en succes	sive
				lmost ever		Rarely	-	Some time		Frequ- ently	Almost always
eve	y shif ening ght sh	ts? shifts? nifts?							· ·		
niç	y shif ght sh G OFF?	ifts?	<u>-</u>						- - -		
15. succ	Do cessiv			leepi		pills	to	help			
eve nig WEEI day nig	y shif ening ght sh KEND y shif	shifts? nifts? Ets? nifts?		lmost		Rarely		Some		Frequently	Almost always

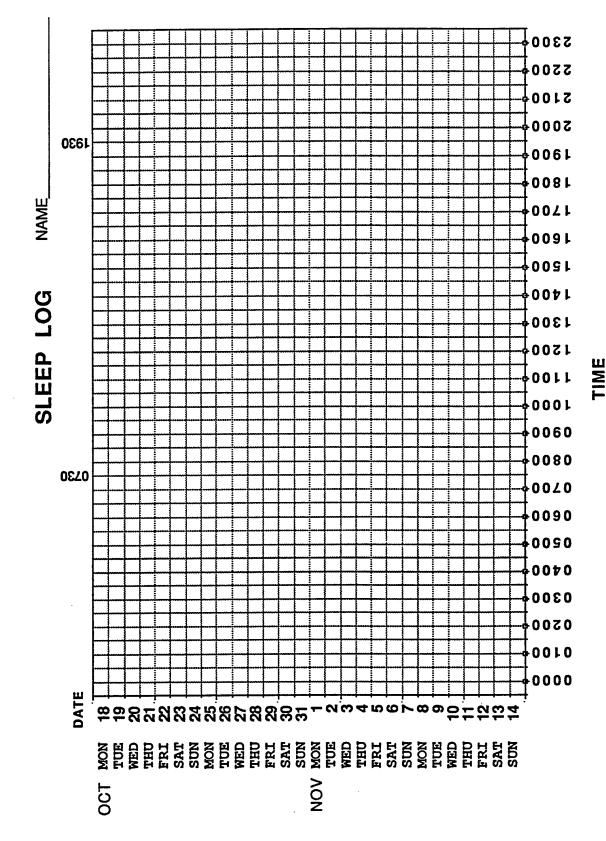
16.	Do you use alo	cohol to he	elp you sle	eep between	successiv	7 <b>e</b>
		Almost Never	Rarely	Some- times	Frequ- ently	Almost always
WEEKDAY day shifts? evening shifts? night shifts? WEEKEND day shifts? night shifts? DAYS OFF?						
17.	Do you ever fe	el tired o	on			
		Almost Never	Rarely	Some- times	Frequ- ently	Almost always
eve	shifts? ning shifts? ht shifts?					
day nig	shifts? ht shifts? OFF?					
18. job?	Are you ever s	o tired th	at it impa	irs your ab	oility to d	lo your
-		Almost Never	Rarely	Some- times	Frequ- ently	Almost always
WEEKDAY day shifts? evening shifts? night shifts? WEEKEND day shifts? night shifts?						
19.	Are you easily	awakened	by noise?			
		Almost Never	Rarely	Some- times	Frequ- ently	Almost always
20.	Is your daytim	e sleeping	situation			
	very dark	a little	dark	light		
21.	Is your daytim	e sleeping	situation	ı		
	very noisy	a little	noisy	quiet		

22.	Do you "n	od-off" whi	le listening	g to/watching	a boring pro	gram?
Almo	st never	Rarely	Sometimes	Frequently	Almost alv	vays
				www.marken		
WORK	INFORMAT	ON:				
22.	How long	have you wo	rked your pr	esent job	/ears,mc	onths.
				ou actually on shift briefing		luding
on a on a	weekday r weekend d	evening shi night shift			sh Work	
24. to w		the longest	and shortes	st number of h	ours you hav	ve had
on a on a	weekday r weekend d	evening shi night shift	ft			
25.	How long	does it ta	ke you to co	ommute to and	from work?	
	mir	nutes				
26.	How do yo	ou get to a	nd from worl	k (check all t	hat apply)?	?
driv	e r:	ide with so	mebody	public trans	portation_	
		ive yoursel because of		ver feel unsaf	e when driv	ing to
Work Shif				Rarely/ Never	FROM WORK Sometimes	Often
WEEK day even nig WEEK day nig	ning ht END					

28. As compared to working 8-hour night shifts, working 10-hour night shifts:
fatigue is is not significantly more of a problem.  You work more efficiently less efficiently the same  You like it better less the same
29. As compared to working 8-hour night shifts, working 13-hour night shifts:
fatigue is is not significantly more of a problem. You work more efficiently less efficiently the same You like it better less the same
30. As compared to working 9-hr day or evening shifts, working 12-hr day shifts (If you have not previously worked 12-hour day shifts, mark $N/A$ )
fatigue is is not significantly more of a problem. You work more efficiently less efficiently the same You like it better less the same N/A
31. If you could change the start/finish times of the work shifts, what would you change them too?
31. Which do you prefer?
working more days for fewer hours per day working fewer days for more hours per day
32. Which do you prefer?
Working more days in a row and having more days in a row off Working fewer days in a row with a day or two off in between
33. Overall, how do you like your current work schedule?
very much a little not at all

34. Please write additional comments below. Any ideas you have a to advantages and disadvantages of the current schedule, or how th current schedule compares to other schedules you have worke (please specify other schedules) would be very helpful.

### APPENDIX C: SLEEP LOG



SHADE IN PERIODS WHERE YOU SLEEP (TO NEAREST HALF HOUR) DRAW A LINE THROUGH PERIODS WHERE YOU WORK

C-2

### REPORT DOCUMENTATION PAGE

12a. DISTRIBUTION/AVAILABILITY STATEMENT

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12b. DISTRIBUTION CODE

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13. ABSTRACT (Maximum 200 words) Many types of shift-work schedules have been devised to achieve the around-the-clock coverage that frequently is required in both military and civilian work environments. Ideal shift lengths and types of rotation remain controversial. Worker job satisfaction has been reported to relate to how many sequential days off their work schedule allows.

A natural experiment occurred when the watch schedule in a Navy installation was altered from 2 shifts per day, 7 days a week being covered by 4 individuals per watch location, to 3 shifts per day on weekdays and 2 on weekends, divided among 5 watchstanders. The first schedule provided 3-day weekends on alternate weeks. The second schedule provided a 2-week period with only 2 days of work, every 5 weeks. Data from seven subjects were available for the first schedule and data from 8 subjects (different subjects) from the second schedule.

Questionnaire and sleep/work log data collected before and after the schedule change showed that the increase in the number of watchstanders and/or the new schedule resulted in fewer subjects feeling that fatigue sometimes impaired their ability to do their job or made them unsafe when driving home after work. However, amounts of sleep and other measures of fatigue remained basically unchanged, and satisfaction with the schedule was only slightly improved..

Thus, increasing the amount of time watchstanders have off work, may not lead to increased sleep. Individuals may choose to devote the extra hours to outside work or recreational activities.

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